# Katapult K

The leading e-commerce FinTech platform focused on nonprime consumers

#### **INVESTOR PRESENTATION**

DECEMBER 2020



## Contents

**07** MEET KATAPULT



**14** MARKET INSIGHTS

ГS

**17** THE KATAPULT SOLUTION



**39** VALUATION & BENCHMARKING

35 FINANCIAL PERFORMANCE







#### DISCLAIMER

This presentation (this "Presentation") is provided for informational purposes only and has been prepared to assist interested parties in making their own evaluation with respect to a potential business combination between Katapult Holdings, Inc. ("Katapult") and FinServ Acquisition Corp. ("FinServ") and related transactions (the "Proposed Business Combination") and for no other purpose.

No representations or warranties, express or implied are given in, or in respect of, this Presentation. To the fullest extent permitted by law in no circumstances will FinServ, Katapult or any of their respective subsidiaries, stockholders, affiliates, representatives, partners, directors, officers, employees, advisers or agents be responsible or liable for any direct, indirect or consequential loss or loss of profit arising from the use of this Presentation, its contents, its omissions, reliance on the information contained within it, or on opinions communicated in relation thereto or otherwise arising in connection therewith. Industry and market data used in this Presentation have been obtained from third-party industry publications and sources as well as from research reports prepared for other purposes. None of FinServ or Katapult has independently verified the data obtained from these sources and cannot assure you of the data's accuracy or completeness. This data is subject to change. In addition, this Presentation does not purport to be all-inclusive or to contain all of the information that may be required to make a full analysis of Katapult or the Proposed Business Combination. Viewers of this Presentation should each make their own evaluation of Katapult and of the relevance and adequacy of the information and should make such other investigations as they deem necessary.

#### Forward Looking Statements

Certain statements included in this Presentation that are not historical facts are forward-looking statements for purposes of the safe harbor provisions under the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements generally are accompanied by words such as "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect," "should," "would," "plan," "predict," "potential," "seek," "future," "outlook," and similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These forward-looking statements include, but are not limited to, statements regarding estimates and forecasts of other financial and performance metrics and projections of market opportunity. These statements are based on various assumptions, whether or not identified in this Presentation, and on the current expectations of Katapult's and FinSery's management and are not predictions of actual performance. These forwardlooking statements are provided for illustrative purposes only and are not intended to serve as, and must not be relied on by any investor as, a guarantee, an assurance, a prediction or a definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. Many actual events and circumstances are beyond the control of Katapult and FinServ. These forward-looking statements are subject to a number of risks and uncertainties, including changes in domestic and foreign business, market, financial, political and legal conditions; the inability of the parties to successfully or timely consummate the Proposed Business Combination, including the risk that any required regulatory approvals are not obtained, are delayed or are subject to unanticipated conditions that could adversely affect the combined company or the expected benefits of the Proposed Business Combination or that the approval of the stockholders of FinServ or Katapult is not obtained; failure to realize the anticipated benefits of the Proposed Business Combination; risks relating to the uncertainty of the projected financial information with respect to Katapult; risks related to the concentration of Katapult's business among a relatively small number of merchants; the effects of competition on Katapult's future business; the impact of the COVID-19 pandemic on Katapult's business; the ability of FinServ or the combined company to issue equity or equity-linked securities or obtain debt financing in connection with the Proposed Business Combination or in the future, and those factors discussed in FinServ's final prospectus dated October 31, 2019 and Annual Report on Form 10-K for the fiscal year ended December 31, 2019, in each case, under the heading "Risk Factors," and other documents of FinServ filed, or to be filed, with the Securities and Exchange Commission ("SEC"). If any of these risks materialize or our assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. There may be additional risks that none of FinServ or Katapult presently know or that FinServ or Katapult currently believe are immaterial that could also cause actual results to differ from those contained in the forward-looking statements. In addition, forward-looking statements reflect FinServ's and Katapult's expectations, plans or forecasts of future events and views as of the date of this Presentation. FinServ and Katapult anticipate that subsequent events and developments will cause FinServ's and Katapult's assessments to change. However, while FinServ and Katapult may elect to update these forward-looking statements at some point in the future, FinServ and Katapult specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing FinServ's and Katapult's assessments as of any date subsequent to the date of this Presentation. Accordingly, undue reliance should not be placed upon the forward-looking statements. Certain market data information in this Presentation is based on the estimates of Katapult and FinServ management. Katapult and FinServ obtained the industry, market and competitive position data used throughout this Presentation from internal estimates and research as well as from industry publications and research, surveys and studies conducted by third parties. Katapult and FinServ believe their estimates to be accurate as of the date of this Presentation. However, this information may prove to be inaccurate because of the method by which Katapult or FinServ obtained some of the data for its estimates or because this information cannot always be verified due to the limits on the availability and reliability of raw data, the voluntary nature of the data gathering process.

#### **Use of Projections**

This Presentation contains projected financial information with respect to Katapult. Such projected financial information constitutes forward-looking information, and is for illustrative purposes only and should not be relied upon as necessarily being indicative of future results. The assumptions and estimates underlying such financial forecast information are inherently uncertain and are subject to a wide variety of significant business, economic, competitive and other risks and uncertainties. See "Forward-Looking Statements" above. Actual results may differ materially from the results contemplated by the financial forecast information contained in this Presentation, and the inclusion of such information in this Presentation should not be regarded as a representation by any person that the results reflected in such forecasts will be achieved.



#### DISCLAIMER

#### Important Information And Where To Find It

In connection with the Proposed Business Combination, FinServ intends to file a registration statement on Form S-4, including a proxy statement/prospectus (the "Registration Statement"), with the Securities and Exchange Commission (the "SEC"), which will include a preliminary proxy statement to be distributed to holders of FinServ's common stock in connection with FinServ's solicitation of proxies for the vote by FinServ's stockholders with respect to the Proposed Business Combination and other matters as described in the Registration Statement, and a prospectus relating to the offer of the securities to be issued to Katapult's stockholders in connection with the Proposed Business Combination. After the Registration Statement has been declared effective, FinServ will mail a definitive proxy statement/prospectus, when available, to its stockholders and Katapult's stockholders. Investors and security holders and other interested parties are urged to read the proxy statement/prospectus, and any amendments thereto and any other documents filed with the SEC when they become available, carefully and in their entirety because they contain important information about FinServ, Katapult and the Proposed Business Combination. Investors and security holders may obtain free copies of the preliminary proxy statement/prospectus and definitive proxy statement/prospectus and security holders may obtain free copies of the preliminary proxy statement/prospectus and definitive proxy statement/prospectus (when available) and other documents filed with the SEC by FinServ through the website maintained by the SEC at http://www.sec.gov.

#### No Offer Or Solicitation

This communication does not constitute an offer to sell or a solicitation of an offer to buy, or the solicitation of any vote or approval in any jurisdiction in connection with a proposed potential business combination among Katapult and FinServ or any related transactions, nor shall there be any sale, issuance or transfer of securities in any jurisdiction where, or to any person to whom, such offer, solicitation or sale may be unlawful. Any offering of securities or solicitation of votes regarding the proposed transaction will be made only by means of a proxy statement/prospectus that complies with applicable rules and regulations promulgated under the Securities Act of 1933, as amended (the "Securities Act") and Securities Exchange Act of 1934, as amended or pursuant to an exemption from the Securities Act or in a transaction not subject to the registration requirements of the Securities Act.

#### Participants In The Solicitation

FinServ and Katapult and their respective directors and certain of their respective executive officers and other members of management and employees may be considered participants in the solicitation of proxies with respect to the Proposed Business Combination. Information about the directors and executive officers of FinServ in its Annual Report on Form 10-K, filed with the SEC on March 27, 2020. Additional information regarding the participants in the proxy solicitation and a description of their direct interests, by security holdings or otherwise, will be set forth in the Registration Statement and other relevant materials to be filed with the SEC regarding the Proposed Business Combination. Stockholders, potential investors and other interested persons should read the Registration Statement carefully before making any voting or investment decisions. These documents, when available, can be obtained free of charge from the sources indicated above.

#### Financial Information; Non-GAAP Financial Measures

The financial information and data contained in this Presentation are unaudited and do not conform to Regulation S-X. Accordingly, such information and data may not be included in, may be adjusted in or may be presented differently in, the Registration Statement or any other document to be filed by FinServ with the SEC. Some of the financial information and data contained in this Presentation, such as earnings before income taxes, depreciation and amortization ("EBITDA"), have not been prepared in accordance with United States generally accepted accounting principles ("GAAP"). FinServ and Katapult believe these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to Katapult's financial condition and results of operations. Katapult's management uses these non-GAAP measures for trend analyses and for budgeting and planning purposes. FinServ and Katapult believe that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating projected operating results and trends in and in comparing Katapult's financial measures with other similar companies, many of which present similar non-GAAP financial measures to investors. Katapult is not able to forecast net income on a forward-looking basis without unreasonable efforts due to the high variability and difficulty in predicting certain items that affect GAAP, and therefore has not provided a reconciliation for forward-looking EBITDA. Management does not consider these non-GAAP financial measures is inal accordance with GAAP. The principal limitation of these non-GAAP financial measures is that they exclude significant expenses and income that are required by GAAP to be recorded in Katapult's financial statements. In addition, they are subject to inherent limitations as they reflect the exercise of judgments by management about which expense and financial measures. In order to compensate for these limitations, management presents n

#### **Trademarks And Intellectual Property**

All trademarks, service marks, and trade names of Katapult or FinServ or their respective affiliates used herein are trademarks, service marks, or registered trade names of Katapult or FinServ, respectively, as noted herein. Any other product, company names, or logos mentioned herein are the trademarks and/or intellectual property of their respective owners, and their use is not intended to, and does not imply, a relationship with Katapult or FinServ, or an endorsement or sponsorship by or of Katapult or FinServ. Solely for convenience, the trademarks, service marks, service marks and trade names referred to in this presentation may appear without the \*, TM or SM symbols, but such references are not intended to indicate, in any way, that Katapult or FinServ will not assert, to the fullest extent under applicable law, their rights or the right of the applicable licensor to these trademarks, service marks and trade names.

### Katapult

## **FinServ Acquisition** Corp.

FinServ Acquisition Corp. ("FinServ"), a publicly traded company (Nasdag: FSRV) founded by Lee Einbinder and Howard Kurz, raised \$250 million on November 5, 2019 to acquire a FinTech business Katapult

#### **ACQUISITION CRITERIA**

| → Proven business model with ability to compete over the business cycle   | $\checkmark$ |
|---|--------------|
| → Management team with a proven track record of driving<br>revenue growth, enhancing margins, and creating<br>shareholder value | $\checkmark$ |
| → Demonstrated organic growth with capacity for add-on acquisitions to increase shareholder value                               | $\checkmark$ |
| → Positive EBITDA and earnings or a clear pathway to achieve positive results in near term                                      | $\checkmark$ |
| → Businesses that can transition successfully to increasingly digital applications  | $\checkmark$ |
| → Capital light model business model that does not significantly rely on cash infusions from the capital markets                | $\checkmark$ |
| $\rightarrow$ Valuation metrics easily understood by investors  | $\checkmark$ |
| $\rightarrow$ Readiness of management team and company to be public   | $\checkmark$ |
|   |              |



#### LEE EINBINDER

#### CEO

- Leading investment banker in the FinTech and financial services industry for over 30 years, most recently at Barclays and Lehman Brothers
- Led numerous mergers and acquisition deals, aggregating over \$100 billion in the FinTech and financial services industry
- Worked on many of the most notable financial services IPOs over the last 30 years



#### HOWARD KURZ

#### CFO

- Founder and former CEO of Lily Pond Capital Management, an alternative investment firm, operating an array of private equity and hedge funds
- Served as Managing Director at The Royal Bank of Scotland Plc. and Lehman Brothers

## **Transaction Overview**

- → Implied enterprise value of \$993 million and equity value of \$962 million (assuming net debt of \$32 million)
- → Transaction represents 14.1x 2021 EBITDA, 6.6x 2022 EBITDA and 2.2x 2021 revenue
- → Transaction expected to be funded through a combination of FSRV's \$250 million cash in trust and \$150 million of PIPE financing<sup>1</sup>
- → Net proceeds from the transaction used to pay cash consideration to selling shareholders and transaction expenses with \$50 million being placed on balance sheet
- → Current shareholders of Katapult to maintain approximately 53% pro forma ownership

→ Closing expected in the first half of 2021, subject to customary regulatory approvals

### Katapult 🜾

#### Illustrative Post-Transaction Ownership Breakdown<sup>1</sup>





# Meet Katapult



## **Presenters**



ORLANDO ZAYAS

Katapult CEO





KARISSA CUPITO

Katapult CFO

EY TEMPOE CNG Holdings,INC Katapult is an e-commerce focused FinTech company offering an innovative lease financing solution to consumers and enabling essential transactions at the merchant point of sale

- → Consumers gain access to high quality e-commerce retailers and the ability to obtain the items they need
- → <u>Merchants</u> gain access to a new customer base driving material revenue growth

#### QUICK FACTS



E-COMMERCE LEADER Over 150 online merchants on platform



GROWING CONSUMER BASE 1.4 Million+ Approved

Katapult



#### ACCELERATED GROWTH

100%+ origination growth for 3 consecutive years



SOLID PROFITABILITY

Projected EBITDA of \$40M+ in 2020E and \$70M+ in 2021E



SPEED & CONVENIENCE Decisioning in less than 5 seconds



#### CUSTOMER SATISFACTION

Net Promoter Score Return of +47



Katapult provides underserved nonprime consumers the flexibility they deserve to access the durable goods they need

38% of US Consumers<sup>1</sup>

Nonprime and Underserved



**Next-Generation Tech** 

Machine Learning Powered Financing Program

E-COMMERCE MERCHANTS

### \$180 Billion in 2020<sup>2</sup>

2020E E-Commerce Durable Goods Spend



#### MISSION

## Our technology inspires financial possibility



## **Key Investment Highlights**



#### Massive, Underserved Addressable Market

Supported by powerful consumer and retail trends



Clear And Compelling Value Proposition

2-sided value proposition to both merchants & consumers



#### Proprietary Technology Platform

Platform provides scalability, operational efficiency and competitive differentiation



Proven Management Team

Experienced leadership team



#### Embedded In E-commerce Ecosystem

Significant e-commerce merchant and partner penetration



Unique Financial Profile

Attractive financial profile featuring scale, growth & profitability

## **Financial Overview**

**wayfair** 





affirm

**S** shopify

Magento<sup>®</sup>

Lenovo

#### Source: Company estimates.

13



# Market Insights (

## Massive Segment of Essential Consumer Spend

DURABLE GOODS E-COMMERCE MARKET<sup>1</sup>

~\$180B → ~\$300B 2020E 2023E

#### UNDERSERVED CONSUMERS NEED "PAY OVER TIME" OPTIONS

38%<sup>2</sup> 67%<sup>3</sup> of U.S. consumers underserved by prime credit products

of those with a FICO score <700 need a payover-time financing option Kətəpult<sup>k</sup>

## **\$40-50 Billion<sup>4</sup>**

E-commerce durable goods market opportunity targeting an underserved population

<1%

of 2020E durable goods e-commerce market currently captured by Katapult<sup>5</sup>

1. Wall Street equity research, June 2020. Includes Home & Furniture, Electronics, and Automotive categories. 2. Federal Reserve Bank of New York, Unequal Access to Credit: The Hidden Impact of Credit Constraints, September 2019; 10.5% of US adult population does not have credit and 30.5% of the formal credit economy (89.5% of adult population ) have subprime credit; 7 million consumers with non non-prime credit out of adult population of 252 million. 3. FDIC National Survey of Unbanked and Underbanked Households, 2017. 4. Calculated by multiplying ~\$180 billion market for online retail across electronics, furniture, appliances and other durables (Wall Street research, June 2020) by 38% of the US consumers underserved by prime credit products (see footnote 1) by 67% of those with FICO <700 need pay-over-time financing option (see footnote 2). 5. Based on 2020E originations.

## Katapult is the only nonprime consumer POS lease financing platform focused on e-commerce



### Kətəpult 🧏

#### WHY WE WIN

#### E-Commerce Born & Bred

Sole e-commerce financing platform focused on nonprime consumers

**Robust Consumer, Merchant & Partner Ecosystem** Solving critical consumer pain points and driving significant upside for merchants

#### Proprietary Technology Platform

Flexible, automated and customizable tech increases efficiency and supports merchant and consumer preferences

#### **Highly Predictive Risk Model**

Proprietary risk models significantly outperform industry standards

Our highly scalable platform driven by proprietary technology delivers unmatched value to both consumers and merchants



# The Katapult Solution



## **E-Commerce Born and Bred**



Simple application and transparent checkout process makes our leaseto-own financing option easy and understandable 2 100% Digital

Systems, interactions and payments are all digital, giving customers and merchants flexibility while enabling growth at scale 3 Seamless & Efficient Process

Entire experience is efficient, transparent and seamless Kətəpult 🌾

Our proprietary tech solution drives a virtuous cycle of engagement between consumers and merchants

Our platform solves critical consumer pain points and drives higher conversion for merchants.

We are transforming the way nonprime consumers shop and how merchants access this underserved segment.



## Clear and Compelling Value to Consumers

POWERED BY KATAPULT'S PROPRIETARY END-TO-END TECHNOLOGY PLATFORM



Enables the lease-purchase of durable goods

No credit score required



Fully-automated approval in <5 seconds



Digitally native platform, anyone, anywhere access



Simplified 'click-to-ship' lease process

Flexible and transparent payment options, no late fees



Katapult<sup>k</sup>



## Katapult's tech-powered platform delivers superior pricing to consumers for necessary goods



Note: Katapult offers a lease-to-own solution, not traditional financing or credit; 1. Includes \$45 origination fee and 5% fee; 2. Assumes 2.0x multiple on original \$639 price and \$45 origination fee; 3. Cash price listed on LTO competitor website for comparable refrigerator using Plano, TX as customer location; 4. Cost-to-own price listed on LTO competitor website for comparable refrigerator using Plano, TX as customer location; 5. Assumes credit card balance is paid off; 6. Assumes interest rate of 29.99% and consumer pays minimum monthly payment of 3% until balance paid off.



## Flexible & Transparent Payment Options Drive Customer Loyalty

#### FIRST 90 DAYS

→ During the first 90 days an option is available to buyout for the cash price plus 5% fee<sup>1</sup>

#### POST 90 DAYS

→ An early purchase option is available anytime after the initial 90 days allowing consumer to purchase for significantly less than the full-term cost to own

#### FULL TERM

 → Payments made over the full lease term equal on average 2x the lease origination amount

## No late fees. Ever.



## Clear and Compelling Value to Merchants

#### SELECT MERCHANT PARTNERS



Katapult 🌾

### Our solution empowers merchants to more efficiently promote and move inventory

|   | ~  | -  |  |
|---|----|----|--|
| - |    |    |  |
| U | UL | IU |  |

Higher conversion rates reduce abandoned carts





Higher repeat purchase rates (~45%)



Treating customers with respect – high customer satisfaction (+47 NPS)



Multiple integration options – flexibility to address broad range of merchants



#### SELECT PARTNER INTEGRATIONS

| Partner             | # of Eligible<br>Merchants <sup>1</sup> |
|---------------------|---|
| affirm              | ~900                                    |
| BICCOMMERCE         | ~600                                    |
| Magento             | ~1,600                                  |
| nop <b>Commerce</b> | ~70                                     |
| opencart            | ~100                                    |
| <b>S</b> shopify    | ~1,900                                  |
|                     | ~1,400                                  |

Low single digit penetration provides significant embedded upside potentia

## Differentiated technology and integration capabilities wins merchants

#### **DIRECT INTEGRATION**

- → Off-the-shelf & custom integration options
- → Self-identifying customers easily find their purchasing option

#### PLATFORM INTEGRATION

- → Plugins with all leading e-commerce platforms
- $\rightarrow$  Integrations as fast as 30 minutes for merchants

#### PRIME LENDING PARTNERSHIP INTEGRATION

- $\rightarrow$  Highly successful integration experience with financing waterfall
- → Complementary service to significantly enhance prime partner offerings
- → Offering both direct and waterfall integrations leads to a 97% increase in applications as well as a 3.5% increase in take rates over waterfall only integration



#### **1** Million prime lender applications

## Illustrative Prime Lending Partnership Opportunity & Waterfall Effect

#### CASE STUDY



390,000

APPROVALS

~60%

KATAPULT

APPROVAL RATE

#### → 50+ merchant integrations and growing

- → Only non-prime provider on platform
- → Katapult partnership leads to higher approval rates for merchants
- → No additional information required from customers to apply and checkout
- → Consumer-friendly collection processes and no late fees





Kətapult 🬾

Kətəpult 🧏



## A Seamless Digital Consumer Experience

#### INTUITIVE USER INTERFACE

- $\rightarrow$  Digitally native, mobile-ready
- $\rightarrow$  Easy 3-step application
- → Simple information requirements





#### FLEXIBLE & TRANSPARENT PAYMENT OPTIONS

- → Multiple payment options available
- → Immediate shipping after initial payment
- → On-demand access to lease management portal



**Initial Merchant Integration** 

~45%

**Repeat Customer Rate and** Growing

## Our proprietary risk model translates to higher approval rates and higher contribution margin

#### UNDERWRITING INPUTS

Min. User Inputs

~100 Gathered User Attributes ~2,000 3<sup>rd</sup> Party Data Elements

#### SELECTED ATTRIBUTES FOR DECISIONING

- → Lease history
- → Prior payment behavior
- → Behavioral biometrics

- → Shopping behavior
- → Mobile device information
- $\rightarrow$  Cart information

### Kətəpult 🜾

#### UNDERWRITING PROCESS

- → Sophisticated behavioral learning mitigates credit and fraud risks
- → Behavioral biometrics, device and location recognition

 $\rightarrow$  <5 seconds approval decision using Al inspired machine learning

 Proprietary real time performance data and tracking

→ Flexibility and concentration risk mitigation in changing credit environments and economic cycles





Less Than 3% Fraud Rates Across the Portfolio



Recover 80 – 90% of Lease Cost on Charge-Offs



Immediate Approvals with No Credit Check



Sophisticated Machine Learning

## Katapult's highly predictive proprietary score outperforms the industry





## Our platform performs better as we grow

#### **TECH AND DATA DRIVES RESULTS**

Our continuous learning for underwriting, payments and collections are powered by 5+ years of transaction history on over 500,000 lease-to-own transactions:

- → Repayment history
- $\rightarrow$  Approval limit utilization
- $\rightarrow$  Lifetime value

As additional data from new leases is continuously incorporated into our algorithms and business practices, lease performance improves





Kətəpult 🌾



## **Significant Levers For Continued Organic Growth**





## Financial Performance

## Highly Attractive Scale, Growth and Profitability



#### EBITDA & NET INCOME

Source: Company estimates.



Kətəpult 🎙


# Powerful Business Model that Generates Profitable Growth

#### FINANCIAL OVERVIEW

| \$Millions              | 2019A  | 2020E | 2021E | 2022E <sup>2</sup> | 2023E   |
|-------------------------|--------|-------|-------|--------------------|---------|
| LTO Originations        | \$88   | \$201 | \$402 | \$606              | \$867   |
| Revenue                 | \$92   | \$250 | \$455 | \$799              | \$1,133 |
| EBITDA <sup>1</sup>     | (\$11) | \$40  | \$70  | \$151              | \$216   |
| Net Income <sup>1</sup> | (\$19) | \$27  | \$47  | \$95               | \$142   |
| KEY METRICS             |        |       |       |                    |         |
| Origination Growth      | 101%   | 129%  | 100%  | 51%                | 43%     |
| Revenue Growth          | 111%   | 171%  | 82%   | 76%                | 42%     |
| EBITDA Growth           | N/M    | N/M   | 74%   | 114%               | 43%     |
| EBITDA Margin           | N/M    | 16%   | 15%   | 19%                | 19%     |

Source: Company estimates. 1. EBITDA and net income include public Company costs from 2021E onwards and exclude impact of stock compensation, non-cash income tax provisions and one-time nonrecurring expenses; 2. Includes 53 weeks.



# **Liquidity Framework and Capital Allocation**

#### LIQUIDITY

Expected 2020 year-end cash position of \$60 million

Total committed credit facilities of \$175 million with accordion feature for an additional \$125 million borrowing capacity

- → First lien asset backed facility of \$125 million with \$78 million drawn
  - → Additional accordion feature for an additional \$125 million borrowing capacity
- $\rightarrow$  Term note of \$50 million

No incremental leverage expected going forward except for asset backed facility supporting growth in lease portfolio

#### CAPITAL ALLOCATION STRATEGY

Continued investment to accelerate growth in the business and working capital requirements

New product and development launches

Incremental acquisition opportunities for complementary capabilities

Excess cash available for reduction of debt and/or capital return to shareholders



# Valuation & Benchmarking

# **Point of Sale Payment Peers**

|                                    | Description  | Non-Prime<br>Focus | E-Commerce<br>Centric | High<br>Growth |
|------------------------------------|--|--------------------|-----------------------|----------------|
| Kətəpult 🌾                         | <ul> <li>→ The only LTO company focused almost exclusively on e-commerce</li> <li>→ Growing at very compelling rates, which should continue for the foreseeable futu</li> </ul>  | re 🗸               | $\checkmark$          | $\checkmark$   |
| affirm                             | <ul> <li>→ FinTech services company offering installment loans at the point of sale</li> <li>→ Submitted a draft registration statement on Form S-1 relating to its proposed IPO</li> </ul>  | X                  | $\checkmark$          | $\checkmark$   |
| after <b>pay^7</b>                 | <ul> <li>→ Technology-driven payments solutions, targeting millennials</li> <li>→ Australian-listed public company</li> </ul>  | X                  | $\checkmark$          | $\checkmark$   |
| 🍫 sezzle                           | <ul> <li>→ Buy-now, pay later, fully integrated e-commerce payment platform</li> <li>→ Australian-listed public company</li> </ul>   | $\checkmark$       | $\checkmark$          | $\checkmark$   |
| PayPal                             | <ul> <li>→ Tech platform for digital payments, supporting payments &amp; withdrawal of funds</li> <li>→ Offering buy now, pay later service through "bill-me-later"</li> <li>→ Offers marketplaces and commerce platforms payment processing capabilities</li> </ul> | X                  | $\checkmark$          | X              |
| REPAY                              | <ul> <li>→ Integrated payment processing tech solutions platform for bespoke transactions</li> <li>→ Provides electronic transaction processing services for retail merchants</li> </ul>   | $\checkmark$       | $\checkmark$          | X              |
| Progressive<br>Leasing <sup></sup> | <ul> <li>→ Virtual LTO, offers services through kiosks and retail stores</li> <li>→ Limited e-commerce capability</li> </ul>   | $\checkmark$       | X                     | X              |

Kətəpult 🌾

# **Superior Growth Rate to Peers**



**'20E-'22E REVENUE CAGR** '20E-'22E EBITDA CAGR Kətapult 🌾 79% 93% affirm **IPO filed IPO filed** after**pay^7** 52% 108% sezzle 47% NM PayPal 19% 20% REPAY 20% 21% Progressive 12% 8% Leasing

Source: Company information, FactSet. Note: Market data as of 12/15/2020. Estimates represent FactSet median consensus.



# **Attractive Entry Valuation**





# Appendix



# Lease to Own Product Overview

**Leasable Amount** \$100 - \$3,500

| Leasable Products     | New and used durable goods and the accessories to support them  |  |  |
|-----------------------|---|--|--|
| Payment Term          | 10 – 18 months  |  |  |
| Lease Multiple        | ~2.0x cash price  |  |  |
| Initial Fee           | \$45 initial fee allows consumers to enjoy their leased items immediately <sup>1</sup>                        |  |  |
| Credit Requirement    | No credit score required for approval   |  |  |
| Payment Frequency     | Payments set up to match consumers' pay dates on a weekly, biweekly, semi-monthly or monthly payment schedule |  |  |
| Ownership Optionality | Path to ownership over term of the lease: pay over time, early purchase at a discount, or return items        |  |  |

Our consumer – centric offering is differentiated, simple, transparent and fast



# **Transaction Overview**

#### ESTIMATED TRANSACTION SOURCES & USES

| \$Millions                        |       |  |  |
|-----------------------------------|-------|--|--|
| Proposed Sources                  |       |  |  |
| FinServ Cash                      | \$250 |  |  |
| FinServ Shares Issued to Seller   | 508   |  |  |
| PIPE Financing                    | 150   |  |  |
| Cash from Balance Sheet           | 18    |  |  |
| Total Sources                     | \$926 |  |  |
| Proposed Uses                     |       |  |  |
| Cash Consideration to Seller      | \$325 |  |  |
| FinServ Share Issuance to Seller  | 508   |  |  |
| Cash to Balance Sheet             | 50    |  |  |
| Transaction Expenses <sup>1</sup> | 43    |  |  |
| Total Uses                        | \$926 |  |  |

1. Transaction expenses includes deferred FSRV IPO fees and other fees and expenses for both FSRV and selling shareholders. 2. Assumes no redemptions from trust. Excludes 1.5 million sponsor shares subject to an earnout at \$12.00 and \$14.00 and 7.5 million seller shares subject to an earnout at \$12.00 and \$14.00. Excludes impact of 12.5 million public warrants and 0.3 million private placement warrants (struck at \$11.50). Excludes shares and options to be issued as part of a new long term incentive plan. 3. Net debt of \$32 million includes \$50mm of proceeds from this transaction, \$65 million of unrestricted cash, \$18 million of Seller's transaction expenses, and \$129 million outstanding on the first lien and second lien credit facilities.

#### PRO FORMA ENTERPRISE VALUATION AT CLOSE

| \$Millions, except for Share Price |         |
|------------------------------------|---------|
| Katapult Illustrative Share Price  | \$10.00 |
| Shares Outstanding <sup>2</sup>    | 96.2m   |
| Equity Value                       | \$962   |
| (+) Net Debt <sup>3</sup>          | \$32    |
| Enterprise Value                   | \$993   |
| 2021E EV/EBITDA                    | 14.1x   |
| 2022E EV/EBITDA                    | 6.6x    |
| 2021E EV/Revenue                   | 2.2x    |

# **Unaudited Historical Income Statement**



|  | Nine Months Ended September 30, |       |  |
|--|---------------------------------|-------|--|
| \$Millions   | 2019A                           | 2020A |  |
| Selected Income Statement                            |                                 |       |  |
| Total Revenue <sup>1</sup>                           | \$60                            | \$175 |  |
| Cost of Revenue                                      | \$52                            | \$124 |  |
| Gross Profit   | \$8                             | \$51  |  |
| Servicing Costs, Underwriting Fees & Processing Fees | \$6                             | \$8   |  |
| Operating Expenses <sup>2</sup>                      | \$12                            | \$14  |  |
| Income (Loss) from Operations                        | (\$9)                           | \$29  |  |
| Interest Expense & Other <sup>3</sup>                | \$6                             | \$10  |  |
| Net Income (Loss)                                    | (\$16)                          | \$19  |  |

Note: All figures rounded to the nearest million; 1. Revenue includes rental revenue, other fees and service fees; 2. Operating expenses include general & administrative, professional & consulting fees and technology & data analytics costs; 3. Other includes loss on extinguishment of debt and provision for income taxes.

# **Unaudited Historical Balance Sheet**



|  | As C       | )f        |
|--|------------|-----------|
| \$Millions   | 12/31/2019 | 9/30/2020 |
| Selected Balance Sheet   |            |           |
| Cash   | \$8        | \$36      |
| Restricted Cash  | \$5        | \$3       |
| Property Held for Sale, Net of Accumulated Depreciation & Impairment | \$35       | \$66      |
| Other Assets <sup>1</sup>  | \$2        | \$3       |
| Total Assets   | \$49       | \$108     |
| Revolving Line of Credit   | \$40       | \$73      |
| Other Debt   | \$23       | \$23      |
| Other Liabilities <sup>2</sup>                                       | \$10       | \$16      |
| Total Liabilities  | \$73       | \$113     |
| Total Shareholders Equity / Deficit (Including Preferred Shares)     | (\$24)     | (\$5)     |

# Katapult's Proven Leadership Team



#### ORLANDO ZAYAS

#### **Chief Executive Officer**

- $\rightarrow\,$  Joined Katapult in Sept 2017
- → Past: CEO of TEMPOE & DRB Financial Solutions
- → Executive at General Electric for 15 years



#### KARISSA CUPITO

#### **Chief Financial Officer**

- $\rightarrow$  Joined Katapult in Dec 2017
- $\rightarrow$  Past: CFO of TEMPOE
- → 10+ years in financial leadership
- $\rightarrow$  CPA & Masters in Accountancy





#### DEREK MEDLIN

#### **Chief Operations Officer**

Katapult 🜾

- $\rightarrow$  Joined Katapult in Jul 2017
- → Past: Executive Director at J.P. Morgan and Chase
- $\rightarrow$  10+ years in operations and strategy





#### ROLANDO DE GRACIA

#### **Chief Commercial Officer**

- → Joined Katapult in Dec 2020
- → Past: Business Development Executive at Alliance Data
- → 15+ years in corporate development



#### CHANDAN CHOPRA

Chief Technology Officer

- $\rightarrow$  Joined Katapult in Apr 2018
- $\rightarrow$  Founder of KlevrLend
- → Past: CTO of Balance Credit and Essential Lending



### FANGQIU SUN Chief Credit Officer

- → Joined Katapult in Oct 2018
   → Past: Executive Director of Strategic Analytics & Risk Management at J.P. Morgan
- → VP of Credit Risk Management
   & Decision Science at CNG
   Holdings, Inc.





# Katapult's Board of Directors



#### **ORLANDO ZAYAS**

#### Chief Executive Officer

- → Joined Katapult in Sept 2017
- → Past: CEO of TEMPOE & DRB **Financial Solutions**
- → Executive at General Electric for 15 years



#### **BRIAN HIRSCH**

#### Director

- $\rightarrow$  Co-founder & Managing Partner of Tribeca Venture Partners
- → Past: Founder & Managing Director of the venture arm of Greenhill & Co (NYSE: GHL)

TVP **ABN·AMRO** TRIBECA VENTURE PARTNERS Greenhill



#### **GENE LOCKHART**

#### Director

→ Chairman & Managing Partner of MissionOG

Katapult

🗐 AT&T

 $\rightarrow$  Past: President & CEO of MasterCard International





#### **DON GAYHARDT**

#### Director

- → President & CEO of Curo
- $\rightarrow$  25+ years of experience in short-term credit with a history of completing large acquisitions and complex financial transactions





#### **BRUCE K. TARAGIN**

#### Director

- $\rightarrow$  Managing director at **Blumberg** Capital
- $\rightarrow$  Past: Co-founded and held senior management positions within several technology companies

Selumberg charles river

